The International Profiler
The International Profiler is an online questionnaire and feedback process, currently available in English, French, German, Italian, Polish and Chinese.

Over 6,000 managers and professionals from over 100 different nationalities have responded to the questionnaire to date.

**Who is it for?**

The International Profiler is aimed at managers and professionals who want to develop skills for working in an international or multi-cultural environment.

Typical candidates include:
- Managers involved in expatriation or mobilisation
- Local managers in international roles
- Managers leading multi-cultural teams
- Professionals or specialists with international business careers.

**Business Applications**

The International Profiler enables:

- Better selection of candidates for international or multi-cultural appointments
- Reduction of inappropriate appointments
- Valid measurement of intercultural competencies for preparation and evaluation of training of individuals and teams
- Identification of intercultural development needs of individuals or teams at any particular point in time
- Acceleration of business-critical relationship development

**What are the benefits?**

The International Profiler helps individuals:

- Adapt to a specific new international role
- Build an international career
- Work more effectively with colleagues in a multi-cultural team
- Build productive relationships with new colleagues or partners in unfamiliar cultural contexts

The International Profiler helps organisations:

- Reduce the personal and organisational trauma of inappropriate appointments
- Avoid miscommunication and mistrust in critical multi-cultural business relationships
- Audit experience and capabilities for multi-cultural working
- Provide individual development plans and team training solutions that are specifically adapted to an international or multi-cultural business
The *International Profiler* is a leading-edge development tool for managers and professionals who work in international and multi-cultural environments.

Building a team of people from different cultural backgrounds presents a variety of challenges.

The requirement for effective performance and appropriate professional behaviours in an international context is equally challenging.

Participation in multi-cultural workgroups in international settings is increasing, and requires assessment and support for the development of appropriate competencies.

Most international managers and professionals are hired for their technical expertise and experience, rather than their ability to relate, communicate, engage, motivate and work effectively with colleagues and customers from other cultures.

Yet, without such behavioural competencies, managers and professionals are unlikely to be effective in transferring their technical knowledge and skills in an unfamiliar international or multi-cultural context.

The *International Profiler* raises awareness of potential areas for development at individual and team levels, suggests remedial actions, and offers coaching support to work towards behavioural change and more effective collaboration.
How does it work?

The International Profiler online questionnaire takes about 45 minutes to complete, and automatically generates a scored report for feedback to the client.

All consultants who deliver feedback and provide coaching support have been trained and accredited to administer the International Profiler.

Answers to the questions indicate the energy, emphasis and attention an individual brings to 22 different attitude, knowledge and skill dimensions, grouped into 10 key competencies for international and multicultural leadership, managerial and professional skills transfer.

Separate group profiles and reports can also be generated to indicate overall team strengths and areas for development.

A standard 4-page report provides the individual’s scores against the normed scores of all International Profiler respondents to date, together with an overview of the dimensions, a summary of the individual’s profile, and suggested development themes.

A 32-page interpretive report additionally provides textual and pictorial descriptions of each dimension, detailed summaries of high and low scores, and a cultural competency action planner.

Feedback by the accredited consultant is usually given by telephone, and involves an in-depth discussion on the individual’s report in relation to the opportunities and challenges of his or her present or future international or multicultural role and responsibilities.

The purpose is to identify three or four dimensions which would benefit from better, greater and more frequent energy, emphasis and attention. The feedback enables the subsequent production of a personal development plan.

For further information on the International Profiler, contact:

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